Consolidated Financial Statements With Independent Auditors' Report

December 31, 2019 and 2018



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INDEPENDENT AUDITORS' REPORT

Board of Directors Christian Community Development Association Chicago, Illinois

We have audited the accompanying financial statements of Christian Community Development Association, which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities, cash flows and functional expenses for each of the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant account estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

55 Shuman Blvd, Suite 300 Naperville, IL 60563 630.682.9797 capincrouse.com Board of Directors Christian Community Development Association Chicago, Illinois

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Christian Community Development Association as of December 31, 2019 and 2018, and the changes in its net assets and cash flows for each of the years then ended in accordance with accounting principles generally accepted in the United States of America.

Capin Crouse LLP

Naperville, Illinois April 13, 2020

Statements of Financial Position

		December 31,				
		2019		2018		
ASSETS: Cash and cash equivalents Contributions receivable Accounts receivable	\$	84,391 153,704	\$	63,622 422,368 19,140		
Total Assets	\$	238,095	\$	505,130		
LIABILITIES AND NET ASSETS: Liabilities:						
Accounts payable	\$	27,454	\$	124,813		
Accrued wages	+	22,521	*	33,947		
Line of credit		47,452		49,601		
Total liabilities		97,427		208,361		
Net assets:						
Without donor restrictions		(55,063)		(157,070)		
With donor restrictions		195,731		453,839		
Total net assets		140,668		296,769		
Total Liabilities and Net Assets	\$	238,095	\$	505,130		

See notes to the financial statements

of Activities	
Statements	

150,915 203,103444,276 669,137 41,567 59,547 2,322 3,390 1,928,262 817,641 61,250 145,630 174,426 122,343 296,769 227,566 298,646 1,753,836 1,001,384 ,309,560 Total \$ \mathbf{S} (70,808) 331,419 122,420 453,839 402,227 402,227 Restrictions With Donor 2018 Ś \$ (77) (157,070)266,910 150,915 41,567 59,547 2,322 3,390 70,808 61,250 203,103 298,646 145,630 444,276 (156,993) ,526,035 817,641 1,753,836 227,566 ,309,560 1,001,384 Without Donor Restrictions Year Ended December 31, \$ \$ (156, 101)145,600 44,886 17,396 19,449 323,942 39,854 142,056 150,594 656,446 213,705 260,987 917,433 296,769 140,668 8,152 761,332 47,282 415,738 110,111 Total \$ \$ (258, 108)453,839 (258, 108)195,731 Restrictions With Donor 2019 Ś \$ (157,070) (55,063)44,886 19,449 145,600 17,396 142,056 8,152 761,332 39,854 47,282 102,007 415,738 110,111 258,108 323,942 150,594 656,446 213,705 260,987 917,433 Without Donor Restrictions \$ Ś National Conference registration and sponsorship Net assets released from restriction Other, including interest income Total supporting services upon satisfaction of purpose Advocacy and public policy Total program expenses Total support and revenue Management and general Net Assets, Beginning of Year Resources and training SUPPORT AND REVENUE: Private/foundation grants Events and gatherings Membership services Other events registration RECLASSIFICATIONS: Supporting services: Net Assets, End of Year Change in Net Assets Total expenses Membership dues Program services: In kind donations Fund-raising Contributions EXPENSES:

See notes to the financial statements

Statement of Functional Expenses

				Prograi	Program Services						Supl	Supporting Services	s			
	Events and	Men	Membership	Resor	Resources and	Advo	Advocacy and			Management		Fund-				Total
	Gatherings	Se	Services	Tra	Training	Public	Public Policy		Total	and General		raising		Total	E	Expenses
Salaries and wages	\$ 63,028	s	6,906	\$	97,816	\$	107,538	s	275,288	\$ 71,181	1	36,369	s	107,550	s	382,838
Payroll taxes	5,265		577		8,172		8,984		22,998	5,947	7	3,038		8,985		31,983
Employee benefits	5,958		653		9,246		10,165		26,022	6,729	6	3,438		10,167		36,189
Consulting	927		30,000		6,667		1,580		39,174	7,245	2	'		7,245		46,419
AV & stage production	84,795				1,793				86,588					'		86,588
Internship/volunteer expense	400		·		ı		ı		400	4,770	C	'		4,770		5,170
Staff training			403				530		933	1,347	4	199		1,546		2,479
Instructors/speakers fees	17,414				3,264				20,678			ı				20,678
Lodging-participant	23,479		•		6,203		•		29,682			ı		•		29,682
Transportation-participant	518				838		43		1,399	48	8			48		1,447
Food and beverage	24,999				12		611		25,622	665	2	ı		665		26,287
Music and arts	10,384		•						10,384							10,384
Exhibitors	7,186		•		•		•		7,186			ı				7,186
Meeting space rental	10,748		•		•		•		10,748	103	~	ı		103		10,851
Special events	2,390		'		120		3,872		6,382	98	8	ı		98		6,480
Course materials, merchandise							•									
and giveaways	4,510		•		2,530		92		7,132			ı				7,132
Childcare	3,014		•		2,002		3,445		8,461	2,717	4			2,717		11,178
Miscellaneous	2,972		40		112		•		3,124	50	0			50		3,174
Banking service fees										25,319	6			25,319		25,319
Communications	31,649		•		664		4,573		36,886	2,729	6	2,804		5,533		42,419
Facility expense			•		•		•		'	14,580	C	ı		14,580		14,580
Insurance expense			•		•		•		•	4,358	8	ı		4,358		4,358
Office supplies	1,662				291		1,451		3,404	24,242	2	ı		24,242		27,646
Professional fees			•		•		•		•	16,438	8	ı		16,438		16,438
Travel	22,303		1,275		2,326		7,710		33,614	14,275	2	1,434		15,709		49,323
Board expense	341				•		•		341	10,864	4			10,864		11,205
Total Exnenses	\$ 373 947	4	39 854	e	142 056	4	150 594	¢.	656 446	\$ 213 705	<u>د</u>	- 47 282	a	260.987	¥	917 433
TOTAL LAPAGE	+ (11) +	÷	100,00	÷	1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	÷	- 1,0,00 T	÷	211,020				÷	101,004	€	~~~, IT

Statement of Functional Expenses

Year Ended December 31, 2018

46,767 39,660 63,102 93,543 71,032 33,275 70,220 28,047 13,568 149,215 4,737 18,502 20,555 10,112 41,417 69,955 9,388 2,982 30,497 15,66016,138 1,753,836 36,531 30,730 638,203 Expenses Total s \boldsymbol{S} 18,399 15,602 18,102 2,5501,682 1,373 243 2,977 13,542 1,117 11,418 15,660 78,897 444,276 79 830 4,694 6,042 251,069 Total S. \$ Supporting Services 40,527 6,038 5,1202,636 3,742 82,392 137 345 2,347 366 1,980145,630 raising Fund-¢. S 2,550298,646 13,542 7,676 15,660 38,370 12,361 10,48218,102 79 1,545 485 1,373 243 341 2,347 751 4,062 168,677 Management and General \$ \$ 28,368 24,058 71,032 30,725 68,538 28,047 13,568 149,215 7,135 27,875 69,955 45,000 193,464 3,907 17,129 20,312 4,694 1,865 9,079 51,833 1,309,560 387,134 36,531 10.096 Total 6 $\boldsymbol{\diamond}$ 9,118 1,310 3,406 3,106 3,636 227,566 150,999 11,065 9,384 10,187 120 1,903 1,597 114 13,774 6,871 Advocacy and 160144 672 **Public Policy** \$ \boldsymbol{S} Program Services 1,719 6,136 203,103Resources and 6,607 8,948 28,085 4,022 5,765 4,840 10,503 7,791 5,772 2,283 106,325 750 499 24 473 2,561 Training ¢. \boldsymbol{S} 61,250 19,465 1,426 1,2102,414 2,345 30,000 1,9780 250 229 692 1,241 Membership Services ¢. $\boldsymbol{\diamond}$ 6,857 4,813 149,215 3,747 18,216 16,219 8,086 191,625 27,583 41,637 21,547 60,635 27,297 13,568 6.997 4,694 5,023 31,520 2,658 14,702 50,166817,641 110,345 491 Events and Gatherings Ś S Course materials, merchandise Transportation-participant Miscellaneous program Banking service fees Instructors/speakers Lodging-participant Food and beverage and giveaways Salaries and wages Employee benefits Insurance expense Communications Facility expense Professional fees Total Expenses Office supplies Music and arts Meeting space Special events Board expense Payroll taxes Consulting Production Exhibitors Childcare Travel

See notes to the financial statements

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Statements of Cash Flows

	Year Ended December 31,			
		2019		2018
CASH FLOWS FROM OPERATING ACTIVITIES:				
Change in net assets	\$	(156,101)	\$	174,426
Adjustments to reconcile change in net assets				
to net cash provided (used) by operating activities:				
Change in:				
Contributions receivable		268,664		(350,931)
Accounts receivable		19,140		(19,140)
Other assets		-		6,615
Accounts payable		(97,359)		100,469
Accrued wages		(11,426)		4,667
Deferred revenue		-		(85,034)
Net Cash Provided (Used) by Operating Activities		22,918		(168,928)
CASH FLOWS FROM FINANCING ACTIVITIES				
Draw on line of credit		-		49,601
Repayment on line of credit		(2,149)		-
Net Cash (Used) Provided by Financing Activities		(2,149)		49,601
Net Change in Cash and Cash Equivalents		20,769		(119,327)
Cash and Cash Equivalents, Beginning of Year		63,622		182,949
Cash and Cash Equivalents, End of Year	\$	84,391	\$	63,622

See notes to the financial statements

Notes to Financial Statements

December 31, 2019 and 2018

1. NATURE OF ORGANIZATION:

Christian Community Development Association (CCDA) is a nonprofit organization founded to develop a strong fellowship of those involved in Christian community development and encourage new developments through training, education and inspiration. CCDA's primary support comes from grants and registration fees.

CCDA is exempt from income tax under Section 501(c)(3) of the U.S. Internal Revenue Code (Code) and comparable state law, and contributions to the organization are tax deductible within the limitations prescribed by the Code. CCDA has been classified as a publicly supported organization that is not a private foundation under Section 509(a) of the Code.

In October, 2014, CCDA Flourishing Communities was created to respond to direct ministry opportunities in under resourced communities. This organization was exempt from income tax under Section 501(c)(3) of the U.S Code and has not been classified as a private foundation. The organization was wholly owned by CCDA. This ministry did not have any balances or activity in 2018 or 2019, and was officially closed in May 2019.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The financial statements of CCDA are prepared on the accrual basis of accounting. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts and disclosures. Accordingly, actual results could differ from these estimates. The significant accounting policies followed are described below.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include checking and savings accounts and other depository accounts with maturities of less than one year. At December 31, 2019 and 2018, CCDA's cash balances did not exceeded federally insured limits. CCDA does not believe these funds to be at substantial risk of loss due to the lack of federal insurance coverage.

CONTRIBUTIONS RECEIVABLE

Unconditional promises-to-give are recognized as income when made and recorded at fair value based upon estimated future cash flows. As of December 31, 2019 and 2018, contributions receivable consisted of grants made to CCDA, with payments made in subsequent years. CCDA expects these receivables to be fully collectible, thus no allowance has been established.

Notes to Financial Statements

December 31, 2019 and 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

FIXED ASSETS

Fixed assets in excess of \$1,500 are capitalized at cost, or if donated, at the fair market value on the date of the gift. Repairs and maintenance that neither materially add to the value of the property nor appreciably prolong its life are charged to expense as incurred. Depreciation is computed on the straight-line method over the estimated useful lives of the related assets ranging from three to ten years.

CLASSES OF NET ASSETS

The financial statements report amounts separately by classes of net assets:

Net assets without donor restrictions are those currently available for ministry purposes under the direction of the Board, and net investment in fixed assets.

Net assets with donor restrictions are those contributed with donor stipulations for specific operating purposes or programs. They are not currently available for use in CCDA's ministries until commitments regarding their use have been fulfilled.

REVENUES AND EXPENSES

Contributions are recognized when made. Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported on the statements of activities as net assets released from restrictions. It is CCDA's policy to report all donor restricted contributions whose restrictions have been met in the reporting period received as unrestricted contributions.

Grants are received from the government, foundations, individuals and churches. Grants are recognized when awarded.

Registration fees and sponsorship revenue are recorded when earned.

CCDA receives some of its future event and program revenue in the current year. This revenue is shown as deferred revenue when received and as conference revenue when earned in the following year. Other income is recorded when earned. All expenses are recorded when incurred in accordance with the accrual basis of accounting.

CONTRIBUTED SERVICES

A substantial number of unpaid volunteers have made significant contributions of their time to CCDA. These volunteers have a significant impact on making the ministry effective. However, the value of these services is not reflected in the financial statements because it does not meet the necessary accounting criteria.

Notes to Financial Statements

December 31, 2019 and 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

ALLOCATION OF EXPENSES

The costs of providing the various program services and supporting activities have been allocated on a functional basis, determined by use of the facilities, level of support effort and relative program and supporting ministry benefited. Accordingly, certain costs have been allocated among the program services and supporting activities benefited on the statement of activities. These expenses include primarily salaries and benefits, the allocations of which are based on estimates of time and effort.

SUBSEQUENT EVENTS

Subsequent events have been evaluated through April 13, 2020, which represents the date the financial statements were available to be issued. Subsequent events after that date have not been evaluated.

3. LINE OF CREDIT:

CCDA entered into a line of credit agreement with a bank in October 2018. Payments of principal and interest are required to be made on the 15th of each month at variable interest rate of prime plus 1.25%. The interest rate at December 31, 2019 and 2018, was 6% and 6.75%, respectively, and the line of credit expires on October 15, 2028.

4. NET ASSETS WITH DONOR RESTRICTIONS:

CCDA received grants for the years ended December 31, 2019 and 2018, which are designated for future activities. The grants have been recorded as net assets with donor restrictions as follows:

		Decem	ber 31,	
	2019			2018
Leadership	\$	157,452	\$	325,134
Advocacy and training		1,279		91,705
Other		37,000		37,000
	\$	195,731	\$	453,839

Notes to Financial Statements

December 31, 2019 and 2018

5. LIQUIDITY AND FUNDS AVAILABLE:

CCDA regularly monitors the availability of resources required to meet its operating needs, while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12 month period, CCDA considers all expenditures related to ongoing operations.

In addition to financial assets available to meet general expenditures over the next 12 months, CCDA operates with a balanced budget and anticipates collecting sufficient contributions to cover general expenditures not covered by donor-restricted resources.

As of December, 2019, the following tables show the total financial assets held by the CCDA and the amounts of those financial assets could readily be made available within one year of the balance sheet date to meet general expenditures:

Financial assets:	
Cash and cash equivalents	\$ 84,391
Contributions and accounts receivable	 153,704
	 238,095
Less those unavailable for general expenditures within one year due to timing restrictions	 (369,660)
Financial assets available to meet cash needs for general expenditures within one year	\$ (131,565)

As the primary function of CCDA is to host the annual national conference, registration and sponsorship fees provide the primary cash flow during the year, along with donor grants made upon application by CCDA. CCDA also has a line of credit they may use to draw funds to assist with cash flow needs up to \$50,000.

6. FINANCIAL CONDITION:

The deficit in net assets without donor restrictions as of December 31, 2019, is driven primarily by the balance of contributions receivable at December 31, 2018, which are restricted by both time and purpose. These receivables consist of grants which will be used to further specific activities of CCDA over the next one to three years. Several of those grants were received during the fiscal year. The primary source of income without donor restrictions comes from National Conference and other event fees and these serve to pay for the most significant expenses of CCDA related to the National Conference. CCDA is taking steps to continue fundraising efforts and balancing the budget with respect to Conference to ensure sufficient funds available for operating use. CCDA's 2020 fiscal budget results do not exceed CCDA's capital reserve.